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MEMORANDUM TO: THE PRESIDENT

The United States is engaged in a major conflict with the U.S.S.R. The U.S.S.R. is employing all means, short of open war, to achieve its objectives. The United States is not.

Due to Russian efforts the United States is not obtaining full benefit from its very extensive contribution toward peace and world security. These contributions are partly or wholly unknown to critical portions of the world's population.

The existence of Communist parties in almost every country gives the Soviet the advantage of being able to publish newspapers and periodicals, to conduct radio programs throughout the world, and otherwise disseminate propaganda. The State Department's Information Service is insufficient for the United States' needs even if developed into a "white" propaganda service. Its objectives are too limited, and it is not in a position to coordinate related and supporting activities of other governmental agencies.

These activities in any event are only one facet of the problem. You will remember that the first point in Dr. Compton's program for national security was a strong, healthy, educated population. You will also remember the Hutchin Committee report on "Free Press." It concluded that our national informational media--press, radio, movies--must be coordinated with national policy and an auxiliary to the achievement of national objectives.

The conflicting presentations of world events present a confusing picture. It is essential that our own people be abreast of the true situation in order that their feelings can be reflected in legislative action with the least possible delay.

I believe the grave crisis existing throughout the world today requires immediate action. Failure to stop the U.S.S.R. by peaceful means now may result in Russian dominance or war.

I recommend that

1. An interdepartmental board be established consisting of one member from each of the following: National Military Establishment, Department of State, Central Intelligence Agency, and Department of Commerce. The mission of the Board will be:

a. To formulate and execute, directly or through other government agencies, programs based upon policy guidance of the National Security Council, which are psychologically designed to

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facilitate world-wide achievement of U. S. national objectives.

b. To coordinate informational and related psychological activities effecting the achievement of these objectives.

2. One important function of the Board be designed to counteract the subversive warfare of the Soviets. I recommend that this activity be organized within the Central Intelligence Agency and receive its direction in secret from the Inter-Departmental Board. The Central Intelligence Agency is chosen for the purpose as it is an agency of the National Security Council and is close to the President. The expenditure of unvouchered funds by this agency will receive less public scrutiny than those of any other agency. Other portions of the coordinated program will be handled within the State Department, National Military Establishment and other existing government agencies.

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